



COLUMBUS CITY SCHOOLS
2018 FACILITIES TASK FORCE

Administrative Site Work Group

FINAL SCREENING AND DRAFT RECOMMENDATIONS

Presented August 20, 2018

REMEMBERING OUR ROLES

FACILITIES TASK FORCE

Review data and make recommendations on schools and administrative buildings for closing or changing attendance boundaries and/or grade configurations.

Provide recommendations that have a statement of rationale.

Recommendations will be based on overall balance and objectivity of factors listed in Board Policy 7105.

Issue draft report to the Board of Education by the end of August. Final report by October.

INTERNAL WORK GROUPS

Provide the Facilities Task Force with understanding of current District environment.

Recommend process for screening based on national best-practice, local historical work, and District subject-matter expertise.

Provide qualitative and quantitative data based on criteria listed by Board Policy and requested by Task Force.

Offer opportunities for public input and provide community access to information reviewed by Task Force.

PROPOSED TIMELINE

APRIL 12	2018 Facilities Task Force Organizational Meeting	X
APRIL 27	School Work Group proposes and Task Force approves recommended criteria for initial screening of schools.	X
MAY 10	Administrative Site Work Group proposes and Task Force approves recommended criteria for initial screening of administrative sites.	X
MAY 25	School Work Group shares school-specific data on initial screening of all schools. Task Force has first opportunity to review Phase 1 data.	X
JUNE 14	CANCELLED	X
JUNE 29	School Work Group shares Residential Growth Info. Administrative Site Work Group shares results of Phase 1 screening of all administrative buildings.	X

PROPOSED TIMELINE

AUGUST 17	School Work Group will present results of Phase 2 and Phase 3 screenings and offer potential recommendations for consideration.	X
AUGUST 20	Administrative Site Work Group will present results of Phase 2 and Phase 3 screenings and offer potential recommendations for consideration.	
AUGUST 30	Facilities Task Force will be asked to finalize Draft Recommendations on School and Administrative Sites to be presented to Board of Education.	
SEPTEMBER 4	Presentation of Facilities Task Force Draft Recommendations to Board of Education and Community (Board Meeting).	

PROPOSED TIMELINE

SEPTEMBER	Community outreach and public meetings to gather feedback on Draft Recommendations. (Dates and locations of meetings are TBD)	
OCTOBER	Facilities Task Force to offer Final Recommendations on School and Administrative Sites to be given to the Board of Education.	
NOVEMBER	Vote by the Board of Education on the 2018 Facilities Task Force Final Recommendations on School and Administrative Sites.	



Administrative Site Work Group

**Update on
Southland Facility
(3700 South High Street)**



Administrative Site Work Group

Phase 2

Screening Results

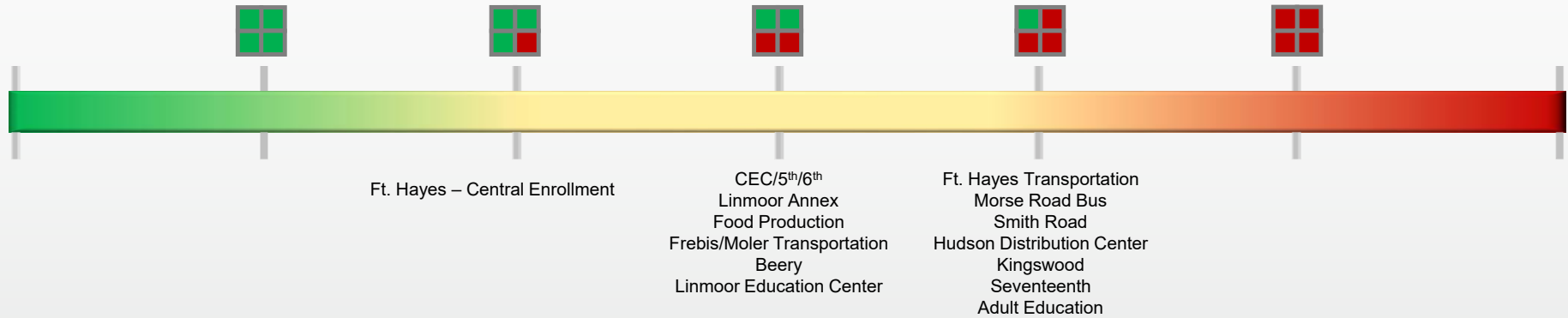
SCREENING FACTORS BY PHASES

PHASE 1 DATA COMPOSITE

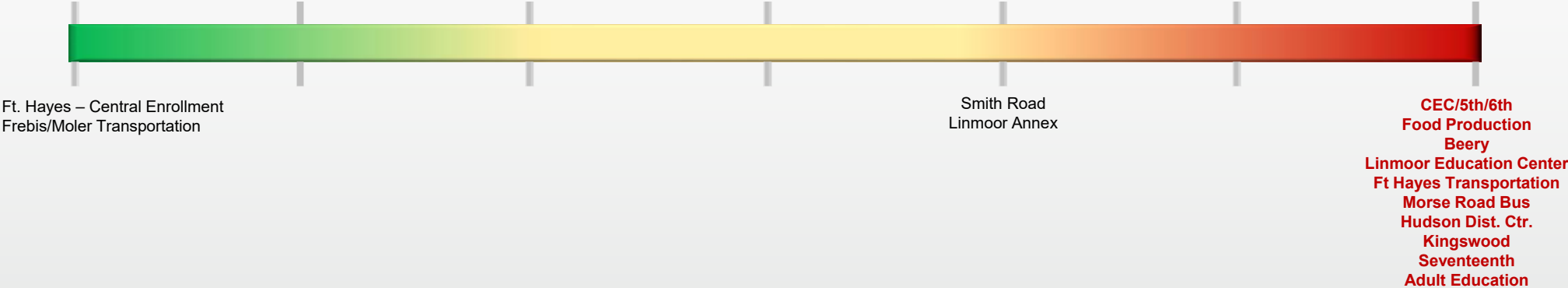
SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY	FUTURE USE
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY	

PHASE 1 DATA COMPOSITE



AFTER PHASE 2 CONSIDERATION



SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE Food Production

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE

Morse Road Bus

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE
Kingswood

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
◀ EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE
CEC/5th/6th

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE ▶
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE

Ft. Hayes - Transportation

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE
Hudson Dist. Center

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	◀ CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE

Seventeenth

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE ▶▶
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE
Adult Education

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE
◀ CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE ▶
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE

Beery

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
CONTINUED NEED FOR SERVICE ▶▶	◀ CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	

SCREENING FACTORS BY PHASES

ADMINISTRATIVE SITE
Linmoor Ed. Center

PHASE 1 DATA COMPOSITE

SPACE UTILIZATION	MARKET VALUE VS. REPLACEMENT COST
FACILITY CONDITION	DESIGNED PURPOSE

PHASE 2 CRITERIA	
FUNCTIONALITY ▶▶	FUTURE USE ▶▶
◀◀ CONTINUED NEED FOR SERVICE	CUSTOMER SERVICE
EMPLOYEE & ORGANIZATIONAL PRODUCTIVITY ▶▶	



Administrative Site Work Group

Phase 3

Screening Results

SCREENING FACTORS BY PHASES

PHASE 3 IMPACT PHASE:

- PHASE 3 APPLIES ONLY TO FACILITIES CLOSEST TO OR WITHIN THE RED “RECOMMENDED ZONE.”
- CRITERIA IDENTIFY EASE AND PRACTICALITY OF CLOSURE BASED UPON THE LEVEL OF COMPLEXITY
- DETERMINATION OF PHASE 3 IMPACTS BASED ON EXPERIENCE AND EXPERTISE OF ADMINISTRATIVE SITE WORK GROUP.

PHASE 3 CRITERIA

RELOCATION

CONTINUITY OF OPERATIONS

PHASE 3 SCREENING

FOCUSED ONLY ON FACILITIES IN “RED ZONE”



CEC/5th/6th
Food Production
Beery
Linmoor Education Center
Ft Hayes Transportation
Morse Road Bus
Hudson Dist. Ctr.
Kingswood
Seventeenth
Adult Education

RESULTS FROM PHASE 3:

- No administrative facilities were immediately removed from the list in Phase 3, as all sites deserve continued examination.
- Varying levels of complexity identified.
- Difficult to close/relocate but not impossible or impractical if conditions are right.

COMPLEXITY OF ACTION

- **LOW COMPLEXITY:** relatively easy to do, short timeframe, minimal investment.
- **MODERATE COMPLEXITY:** more challenging in execution, varied timeframe, some additional investment.
- **HIGH COMPLEXITY:** difficulties of maintaining continuity of operations, longer timeframe, significant investment.

AFTER PHASE 3 SCREENING

LOW COMPLEXITY	MODERATE COMPLEXITY	HIGH COMPLEXITY
MORSE ROAD BUS	SEVENTEENTH	FOOD PRODUCTION
BEERY	HUDSON DISTRIBUTION CENTER	FT. HAYES TRANSPORTATION
LINMOOR EDUCATION CENTER	CEC/5 TH /6 TH	KINGSWOOD
ADULT EDUCATION		

RECOMMENDED ACTIONS

- **CLOSURE:** Facility closed and operation absorbed into existing District facility.
- **RELOCATION:** Facility closed and operations moved into new facility.
- **STUDY:** Potential to move operations from the facility requires more study, will need new facility, and could require significant investment.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
MORSE ROAD BUS	LOW COMPLEXITY	CLOSURE

RECOMMENDATION 1:
CLOSURE OF MORSE ROAD BUS

POINTS TO CONSIDER:

- Valuable property – appraised at \$5.825 million
- Estimated \$1.5 million in major system replacement cost
- Smallest transportation site
- Buses can be absorbed into other sites within the District with minimal impact on continuity of operations
- Not a major service center for buses

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
BEERY	LOW COMPLEXITY	CLOSURE

RECOMMENDATION 2:
CLOSURE OF BEERY

POINTS TO CONSIDER:

- Building is severely underutilized (currently only one CCS staff member)
- Can relocate where classes are taught elsewhere in area with minimum impact on continuity of operations
- Other functions in building can maintain current lease arrangements or District can assist in identifying space for relocation
- Site is currently a part of FMP – would maintain property
- Estimated \$8.7 million in major system replacement cost

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
LINMOOR EDUCATION CENTER	LOW COMPLEXITY	CLOSURE/RELOCATION

RECOMMENDATION 3:

CLOSURE/RELOCATION OF LINMOOR EDUCATION CENTER

POINTS TO CONSIDER:

- Building is underutilized
- Primarily office functions – can be easily relocated to another facility with minimal impact
- Can relocate Options for Success elsewhere with minimum impact on continuity of operations
- Site is currently a part of FMP – would maintain property
- Estimated \$10 million in major system replacement cost

* ELEMENTS OF THIS OPERATION MAY HAVE THE ABILITY TO BE RELOCATED TO SOUTHLAND PROPERTY.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
ADULT EDUCATION	LOW COMPLEXITY	CLOSURE

RECOMMENDATION 4:
CLOSURE OF ADULT EDUCATION

POINTS TO CONSIDER:

- Adult classes being held in a former elementary school building
- Can relocate where classes are taught elsewhere with minimum impact on continuity of operations
- Space is inadequate to effectively grow the program
- Lack of adequate parking is a concern
- Estimated \$3.6 million in major system replacement cost

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
SEVENTEENTH	MODERATE COMPLEXITY	CLOSURE/RELOCATION

RECOMMENDATION 5:
CLOSURE/RELOCATION OF SEVENTEENTH

POINTS TO CONSIDER:

- Office functions can be easily relocated to another facility with minimal impact
- Significant visitor traffic with limited parking available
- Plan for relocation of Fleet Services and Buildings & Grounds shop space would need to be established
- Valuable property – appraised at \$2.475 million
- Estimated \$6.6 million in major system replacement cost

* ELEMENTS OF THIS OPERATION MAY HAVE THE ABILITY TO BE RELOCATED TO SOUTHLAND PROPERTY.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
HUDSON DISTRIBUTION CENTER	MODERATE COMPLEXITY	CLOSURE/RELOCATION

RECOMMENDATION 6:

CLOSURE/RELOCATION OF HUDSON DISTRIBUTION CENTER

POINTS TO CONSIDER:

- Most office functions can be easily relocated to another facility with minimal impact
- Plan for relocation of warehouse would need to be established
- Serves as secondary data center and internet connection point for the District
- Valuable property – appraised at \$3.675 million
- Estimated \$7.3 million in major system replacement cost

* ELEMENTS OF THIS OPERATION MAY HAVE THE ABILITY TO BE RELOCATED TO SOUTHLAND PROPERTY.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
CEC/5 TH /6 TH	MODERATE COMPLEXITY	DEVELOP STUDY FOR RELOCATION

RECOMMENDATION 7:

DEVELOP STUDY FOR RELOCATION OF CEC/5TH/6TH

POINTS TO CONSIDER:

- Additional need to study impact of relocating core leadership functions out of central Downtown area
- Valuable property – appraised at \$4.58 million
- Estimated \$6.7 million in major system replacement cost

* ELEMENTS OF THIS OPERATION MAY HAVE THE ABILITY TO BE RELOCATED TO SOUTHLAND PROPERTY.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
FOOD PRODUCTION	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION

RECOMMENDATION 8:

DEVELOP STUDY FOR RELOCATION OF FOOD PRODUCTION

POINTS TO CONSIDER:

- Challenges of identifying adequate space for unique building function and maintaining continuity of operations
- Valuable property – appraised at \$3.1 million
- Estimated \$5.6 million in major system replacement cost

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
FORT HAYES TRANSPORTATION	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION

RECOMMENDATION 9:

DEVELOP STUDY FOR RELOCATION OF FORT HAYES TRANSPORTATION

POINTS TO CONSIDER:

- Situated on Fort Hayes campus and land identified for future use in FMP
- Estimated \$1.8 million in major system replacement cost
- Not the capacity to absorb current fleet into other transportation sites within the District

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
KINGSWOOD	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION

RECOMMENDATION 10:
DEVELOP STUDY FOR RELOCATION OF KINGSWOOD

POINTS TO CONSIDER:

- Serves as primary data center and internet connection point for the District
- Plan for migration of data services and internet connection points would need to be established
- Building infrastructure not designed to support a data center – relocation needs infrastructure designed to fully support data center operations
- Valuable property – appraised at \$4.2 million
- Estimated \$4.8 million in major system replacement cost

* ELEMENTS OF THIS OPERATION MAY HAVE THE ABILITY TO BE RELOCATED TO SOUTHLAND PROPERTY.

FACILITY UNDER CONSIDERATION	LEVEL OF COMPLEXITY	PROPOSED RECOMMENDATION
MORSE ROAD BUS	LOW COMPLEXITY	CLOSURE
BEERY	LOW COMPLEXITY	CLOSURE
LINMOOR EDUCATION CENTER	LOW COMPLEXITY	CLOSURE/RELOCATION
ADULT EDUCATION	LOW COMPLEXITY	CLOSURE
SEVENTEENTH	MODERATE COMPLEXITY	CLOSURE/RELOCATION
HUDSON DISTRIBUTION CENTER	MODERATE COMPLEXITY	CLOSURE/RELOCATION
CEC/5 TH /6 TH	MODERATE COMPLEXITY	DEVELOP STUDY FOR RELOCATION
FOOD PRODUCTION	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION
FORT HAYES TRANSPORTATION	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION
KINGSWOOD	HIGH COMPLEXITY	DEVELOP STUDY FOR RELOCATION



Task Force Conversation

On Potential Administrative Site
Recommendations

NO VOTE TO BE TAKEN



School Work Group

**Continued Discussion
on School Scenarios**
(AS NEEDED)

SCHOOL UNDER CONSIDERATION	CHALLENGES/ OPPORTUNITIES	PROPOSED SCENARIO
SIEBERT ELEMENTARY	ENROLLMENT, CONDITION, TRANSFER	PHASE-IN CLOSURE
HIGHLAND ELEMENTARY	ENROLLMENT, UTILIZATION, TRANSFER	ADJUST BOUNDARY
WEST BROAD ELEMENTARY	CONDITION, TRANSFER, SAFETY/ACCESS	ADJUST BOUNDARY
NORTH LINDEN ELEMENTARY	CONDITION, TRANSFER, LIMITATIONS	ADJUST BOUNDARY
MAIZE ELEMENTARY	ENROLLMENT, CONDITION, UTILIZATION	ADJUST BOUNDARY
DOMINION MIDDLE SCHOOL	ENROLLMENT, CONDITION, TRANSFER	RELOCATION - OR - RELOCATION/TRANSFORMATION
COLS NORTH INTERNATIONAL	ENROLLMENT, CONDITION, UTILIZATION	RELOCATION
CAHS	ENROLLMENT, CONDITION, UTILIZATION	RELOCATION (ONLY IF DOMINION ISN'T MOVED)
MARION-FRANKLIN	UTILIZATION: 53%	CONVERT TO MIDDLE
EAST HIGH SCHOOL	UTILIZATION: 51%	EXPAND FEEDER
LINDEN-MCKINLEY STEM ACADEMY	UTILIZATION: 76%	CONVERT TO MIDDLE



MORE INFORMATION AVAILABLE ON
SHAREPOINT AND WEBSITE:

www.ccsok.us

REMINDER:

NEXT MEETING IS THURSDAY

AUGUST 30